# Last Mile Freight Study

Overview, Toolbox, and Recommendations

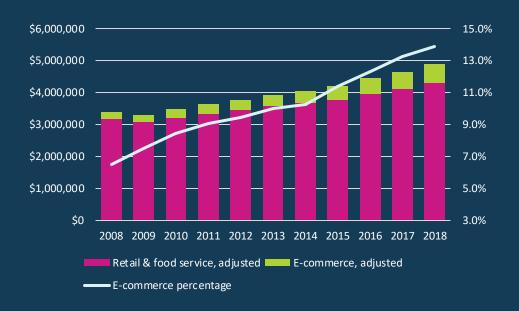
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October 17, 2019



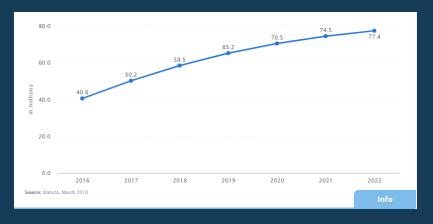
## **Key Trends: E-Commerce, TNCs, Store to Door**



#### E-Commerce v. In-Store Retail Sales



#### **Expected Growth in U.S. Ride Share Custor**



Source: U.S. Census Bureau: Monthly Retail Trade & Quarterly E-Commerce Reports

Source: Statista

#### **Study Goals**



Research Goal: Improve understanding of last-mile delivery conditions, challenges, and solutions as applied to different area types within the region

- Understand the challenges and needs from a variety of users
- Quantify delivery issues and conditions
- Balance conflicting demands for street space
- Develop strategies appropriate for different areas
- Identify pilot projects for delivery improvements
- Have a stakeholder-driven process

#### **Study Elements**



- Citywide data analysis and screening
  - Definition of typologies
- Original data collection
- Stakeholder input
- Solutions
  - Literature Review
  - Case study recommendations
  - Pilot project concepts
  - Toolbox of strategies
- Final products and outreach





#### **Stakeholder Input**



- Project Advisory Committee (PAC)
- Delivery/receiver interviews
- Ongoing input to interpret data and guide approach
- Pilot project concept collaboration





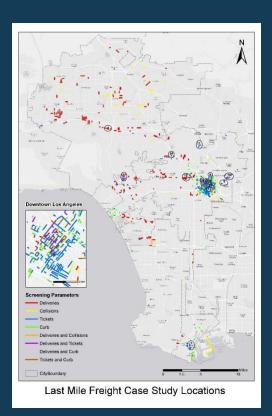




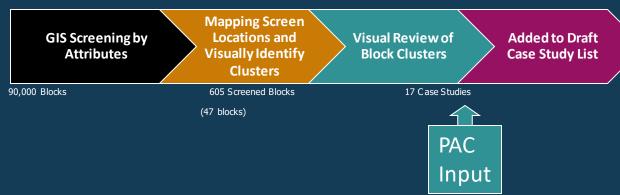


# Citywide Data Analysis and Screening





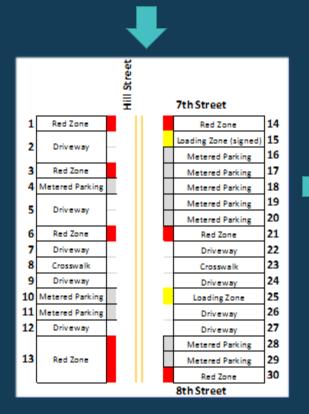
- Defined existing conditions
  - Screening parameters
  - Street typologies
- Identified 17 case study locations
- 12 case studies had original data collected



#### **Field Data Collection**



# Case Study block (Location Key)







#### **Curb Utilization**

<b>Curb Location</b>	Time In/Out	Addl Location	Vehicle Type	Activity	
Identifier	Fill in	Blank if at Curb	Car/Personal Vehicle	Parked	
		In Driveway	TNC (Uber/Lyft)	Waiting	
		Used Driveway to Park	Taxi	Loading Passengers	
		On Curb	Delivery Truck	Parcel Deliveries	
		In Travel Lane	Postal Truck	Collecting Mail	
		In Bus Lane	Service Truck/Van	Other pick-up	
		In Bike Lane	Food Truck	Other Deliveries (e.g. linen)	
		Alley	Large Truck (18-wheeler)	Bulk Food Delivery	
		Other	Other Truck/Van	Food Delivery Service	
			Motorcycle	Utility Service	
			Bus	Other	
			Bicycle		
			Pedestrian		

#### **Tier 1 - Case Study Recommendations**



#### Case Study #1: Westlake: Wilshire Blvd., Bixel St. Lucas Ave., Witmer St.

#### Case Study Area Characteristics

Blocks: 12

Parking Meters: 97

Annual Truck Tickets (2014): 648 (45 per block)

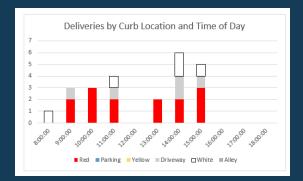
UPS/FedEx/USPS Locations: 4

Bus Stops: 8

Truck-Related Collisions: 0

Estimated Daily Deliveries: 877 total; 73 per block

Average Daily Truck Trips per block: 276



Data Collection - Wilshire Blvd Between Bixel and Lucas						Wilshire Blvd. from Bixel St. to Lucas Ave. 8AM to 5PM												
South Side North Side								Parked		Passenger		Delivery		nual tions				
Α	Red Zone Metered Parking	Lucas		s Av	Red Zone Red Zone		Location		#	Avg Duration	#	Avg Duration	#	Avg Duration	Red Zone	White Zone		
В	Metered Parking		ŝ		Red Zone	E	Α	Red	1	0:04:59	0		0		1	0		
	Red Zone		(E/W)		Red Zone		В	Parking	10	1:21:41	0		0		2	0		
c	Driveway		Blvd		White Zone	F	С	Red	8	0:02:42	1	0:00:15	2	0:11:22	35	0		
•	Red Zone			П	Driveway	. 1	D	Red	35	0:02:49	65	0:00:34	4	0:16:55	19	0		
_	Red Zone Driveway		遠	L.	Driveway Red Zone	G	E	Red	13	0:02:44	58	0:00:55	8	0:14:34	11	0		
	Red Zone				F	White	13	0:09:43	14	0:02:40	5	0:42:14	38	69				
D	Red Zone				Metered Parking	<u>.</u>	G	Driveway	15	0:04:45	28	0:01:38	6	0:08:27	6	0		
	Red Zone				Metered Parking	4 1	Н	Parking	27	0:44:19	0		0		0	0		
					Metered Parking Red Zone	1	1	Red	9	0:10:24	5	0:00:33	1	0:42:40	54	0		
			Rive	el St	ned zone	•	Tota	Total		0:18:42	171	0:01:02	26	0:19:40	165	69		



Recommendation 1A.1 Convert White Ione to Yellow Commercial Loading Ione (F) Source: Google Streetview



Recommendation 1A.2 Install Yellow Commercial Loading Zone (C) Source: Google Streetview

#### Tier 1 - Case Study Recommendations



#### Case Study # 9: Boyle Heights: Cesar Chavez Blvd

#### Case Study Area Characteristics

Blocks: 3

Parking Meters: 6

Annual Truck Tickets (2014): 242 (81 per block)

UPS/FedEx/USPS Locations: 0

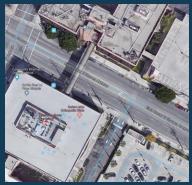
Bus Stops: 5

Truck-Related Collisions: 0

Estimated Daily Deliveries: 222 total; 74 per block

Average Daily Truck Trips per block: 111

	Boyle					Boyle		
	Red Zone					Red Zone	Г	
	Red Zone					Red Zone	D	
A	Red Zone					Red Zone	L	
	Red Zone					Blue Zone	E	
_	White Zone		) <u>.</u> .			Green Zone	_	
В	White Zone		9			Green Zone	F	
	Driveway		Cesar Chavez			Parking	Г	
	Red Zone			ž			Parking	]
	Red Zone			Cesa		Parking	]	
c	Red Zone		Ŭ			Parking	G	
	Red Zone					Parking	]	
	Red Zone					Parking		
	Red Zone					Parking		
						Red Zone	н	





		ŀ	Parked	Pa	ssenger		Delivery	Total
Location		#	Avg Duration	#	Avg Duration	#	Avg Duration	Annual Citations
Α	Red	5	0:01:18	92	0:00:39	1	0:20:40	112
В	White	37	0:06:56	52	0:00:58	7	0:07:21	132
С	Red	0		10	0:00:16	0		2
D	Red	83	0:01:58	172	0:01:01	0		62
Ε	Blue	18	0:32:13	33	0:01:06	0		0
F	Green	15	0:42:06	20	1:22:22	2	0:01:10	0
G	Parking	38	0:42:50	11	0:08:16	2	0:03:53	0
Н	H Red		0:01:18	92	0:00:39	1	0:20:40	31
	Total	196	0:17:26	390	0:05:18	12	0:06:51	339

#### **Tier 2 – Toolbox of Strategies**



# Last Mile Delivery Strategy Categories

#### Curb Area

- 1. Curb Loading Areas
- 2. Manage Curb Demand
- 3. Shared Space
- 4. Operating Hours
- 5. Restricted Locations

#### Shippers and Receivers

- 1. Delivery Consolidation
- Building/Parking Improvements
- 3. Vehicle Options

#### Application / Implementation

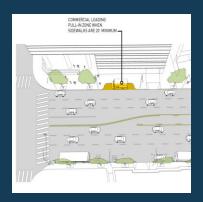
- 1. Enforcement
- 2. Technology
- 3. Education

# **Tier 2 - Toolbox of Strategies**

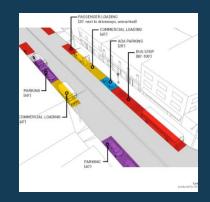


	Curb Area						
	Curb Loading Zone	Manage Curb Demand	Shared Space	Delivery Hours	Restricted Locations		
Inadequate Curb Loading							
Excessive ticketing							
Safety of Delivery personnel							
Parking/Loading in Red Zones							
Safety of All Modes							
Inconvenient Delivery							
Passenger Loading							
Inadequate Building Loading							
Missed Deliveries							
Truck Touring							
Lack of clarity in Curb Space							
Congested sidewalk areas							
Bicycle lane infractions							
Emissions from Deliveries							
Noise from Deliveries							
Security of Deliveries							

Delivere	iverers and Receivers			Administration and Application								
(%)												
Delivery Consolidation	Building Improvements	Vehicle Options		Enforcement	Outreach and Information	Research	Technology					



#### **Loading Zone Enhancements**



#### Kev.

Level of Correlation/ Effectiveness	
High	
Medium	
Low	

# **Tier 3 - Pilot Project Concepts**

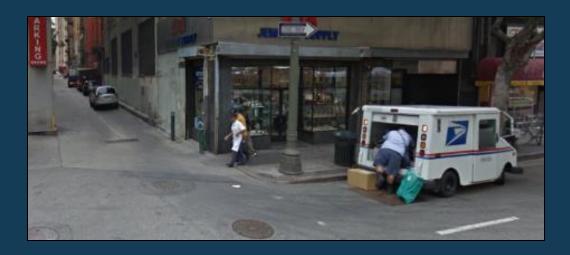


- 1. Delivery Consolidation
- 2. Cargo eBike Delivery Pilot
- 3. LA Express Park Commercial Module/Permitted Parking
- 4. Off Peak Delivery Program
- 5. Common Carrier Lockers
- 6. Code the Curb
- 7. Integration of Postal Service Guidelines into Building Code
- 8. Incorporating TNC use into redzone
- 9. Revising commercial loading zone restrictions

#### **Lessons Learned**



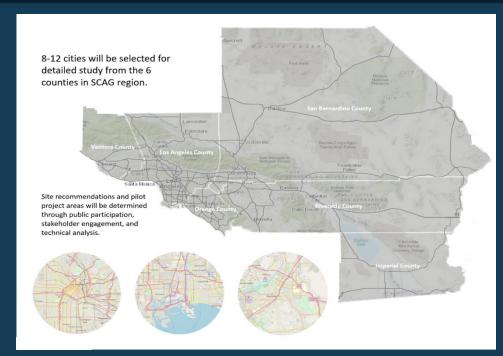
- Prioritize: Where does freight fit in with other priorities?
- Optimize: Use data to demonstrate use and need
- Collaborate: Work across departments and sectors to reach goals



#### **Next Steps**



- Curb Space Management Study
  - Build from LMFS
  - Expand analysis coverage
  - Consider all modes/uses
  - Enhance data collection framework
  - Further support pilot projects & implementation strategies
- Pilot Project Development
- Education and Outreach



# For more information:

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