



# On the evaluation of autonomous delivery robots in the food industry

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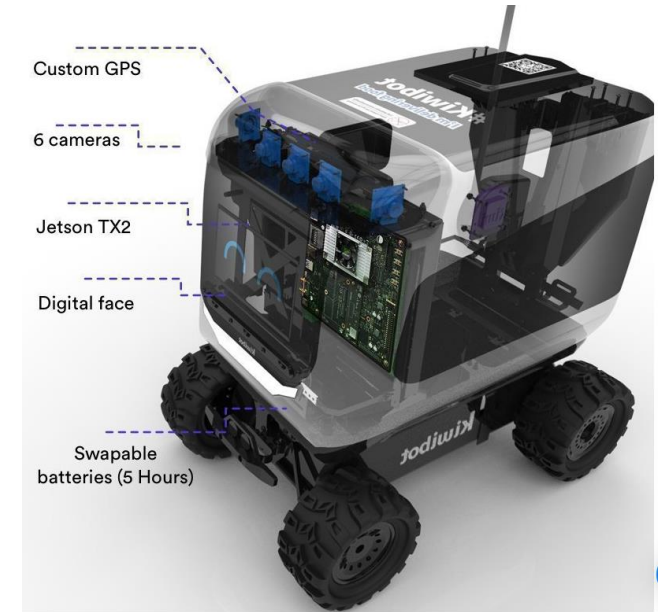
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# First of all: Why should we evaluate the operation of ADRs?

**Answer:** *To better understand the capabilities, benefits, and unintended consequences of these systems as an alternative to mitigate the externalities of freight transportation*

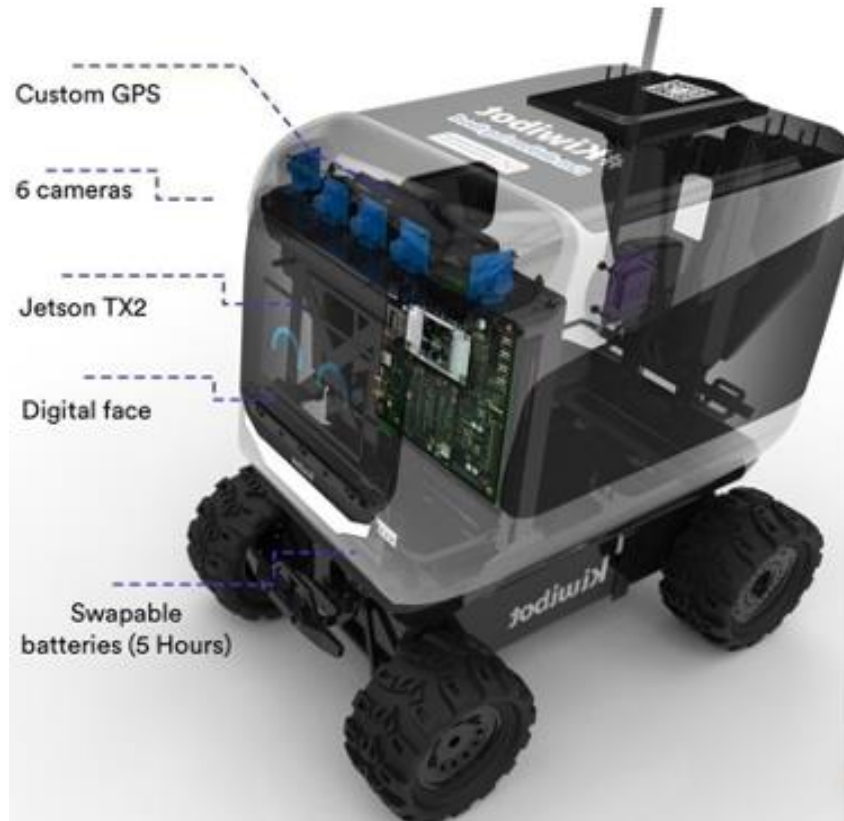
## Background:

- ADRs are an environmentally-friendly alternative since they do not produce tail-pipe emissions. They are considered as a replacement for ICE vans in the delivery of parcels
- ADRs have proven to be a cost-efficient alternative to transport cargo in indoors environments.
- In theory, new technological developments have made ADRs a versatile and cost-efficient alternative for outdoor last-mile deliveries.
- More than 60% of merchants' customers live within 3 miles of the store location. (FedEx research).
- Traffic incidents involving ADRs have been more common in recent years.





# Our ADR: bot! by KiwiCampus



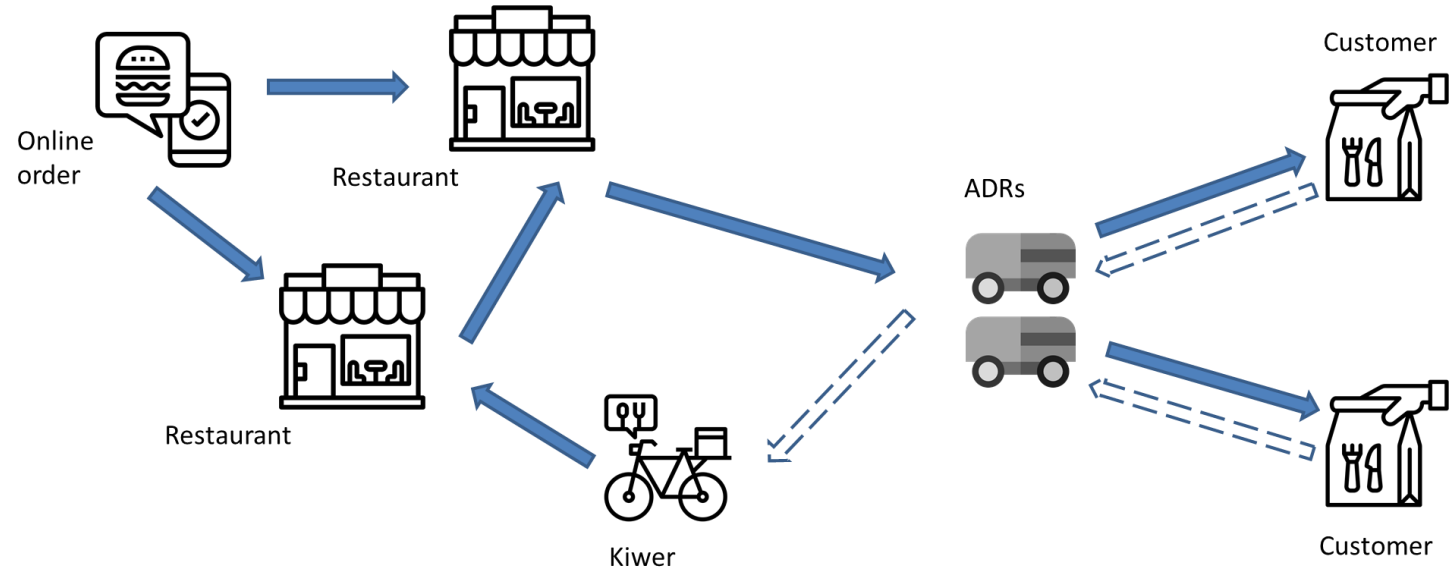
## Bot 3.0 series features:

- Dual 4G LTE integrated GPS (communication system)
- 6 FOV 120° Cameras 1920\*1080P: 3 frontals, 2 laterals, and 1 rear.
- 7 Benewakes (LIDAR): 5 frontals, 2 rear
- 1 AI computing module Jetson TX2
- Digital face: 9" LCD Screen
- Spot-lights UV 200
- Swappable lithium-ion batteries
- Payload capacity: one order
- Top speed: 10 mph.
- Pneumatic cargo compartment with remote opening/closing function.

# The hybrid delivery system: bicycle + ADR

## System description:

1. Customers order online
2. Restaurants have agreements with operator, facilitating the logistic process
3. Kiwers (biker) pick-up orders from restaurants
4. ADRs wait in strategic clusters to reduce the distance travelled
5. Kiwers load food to ADRs
6. ADRs deliver food to customers
7. ADRs & Kiwers reposition



# Methodology

1. Field observation: descriptive analysis
2. Operation data analysis
3. Simulation and sensitivity analysis
4. Design of strategies to improve the system



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# Safety, mobility, and potential road conflicts



# Safe sidewalk operation and crossing intersections; a big challenge

## Relevant factors:

- Technological limitations, e.g., limited object recognition
- High network latency, i.e., delays in data reception
- Long reaction time by supervisors
- People's curiosity
- Required human intervention, i.e., offline devices, stuck wheels
- Sidewalk topology and geometry
- Traffic conditions

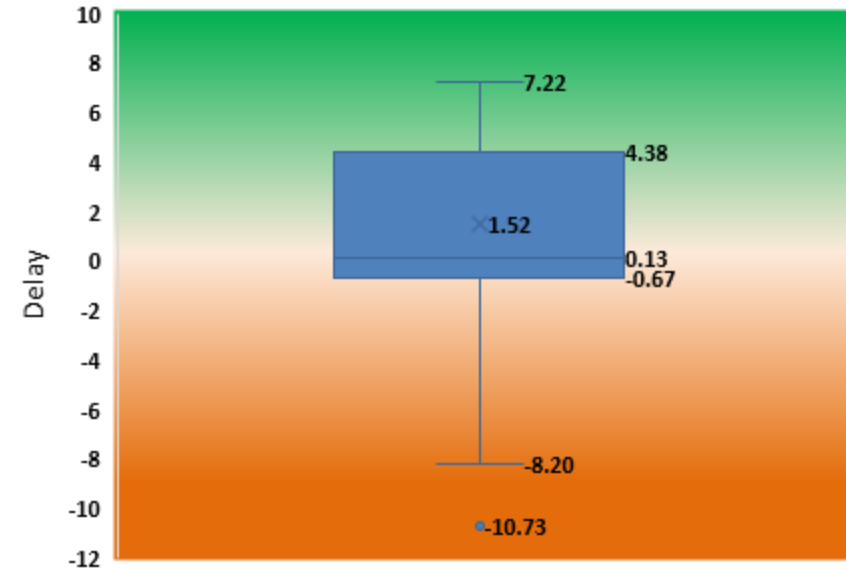




# Analysis of intersection delays



### Distribution of delays



Pole Line and 5th Street: A complex intersection

- There were delays in 43% of the trials
- 10% of the delays range between 5 and 10.7 seconds
- 43% of the delays range between 1 and 5 seconds
- 47% of the delays range between 0 and 1 seconds



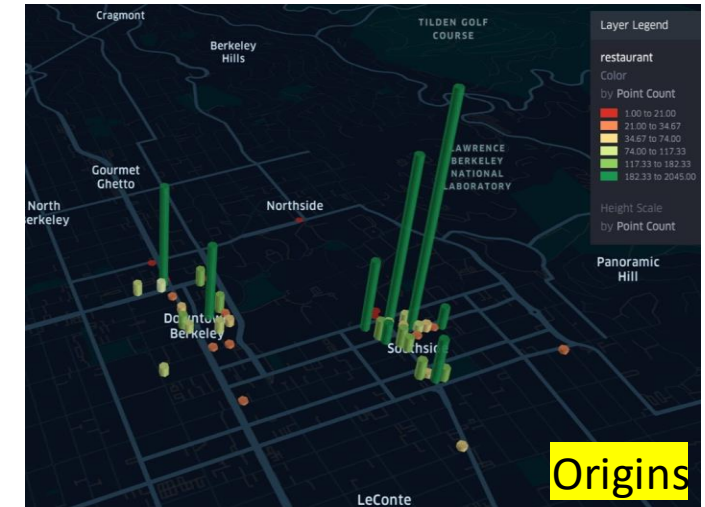
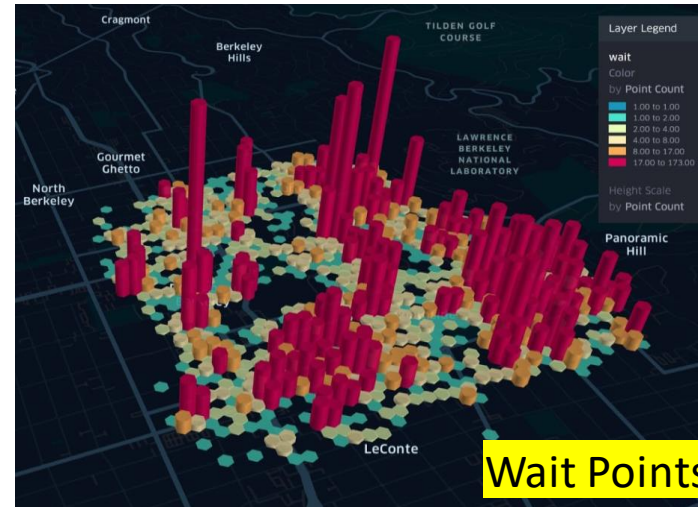
# Operation data analysis



# Semi-autonomous food delivery

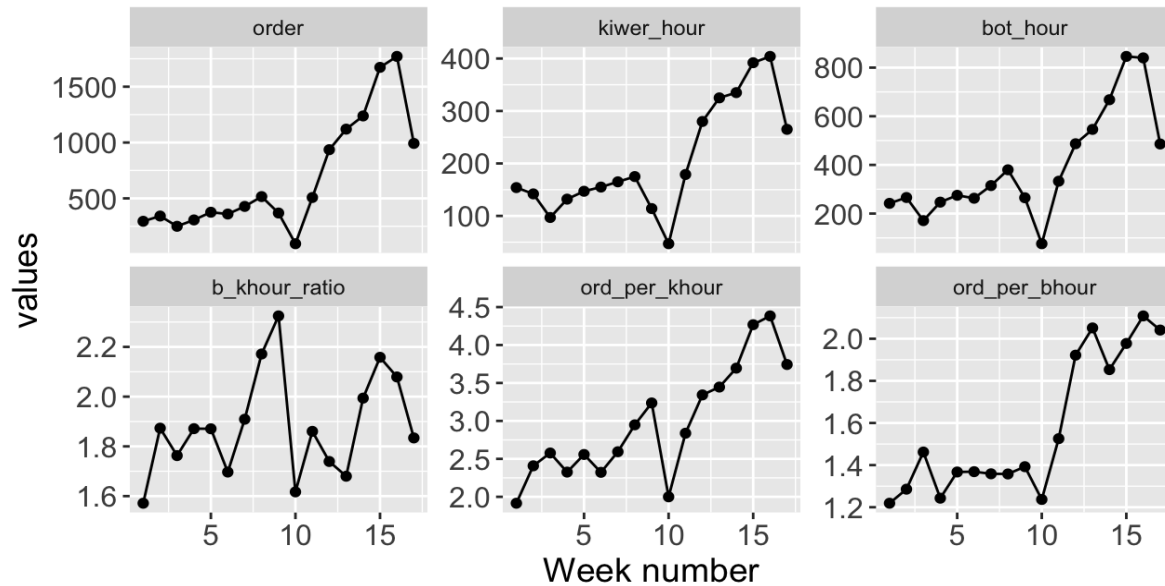
## How can we deliver on-time using kiwers and bots?

- Distribution network design
- Bikers schedule and bots' fleet size
- Resource allocation to time-slots
- Queuing & repositioning
- Automation limitations

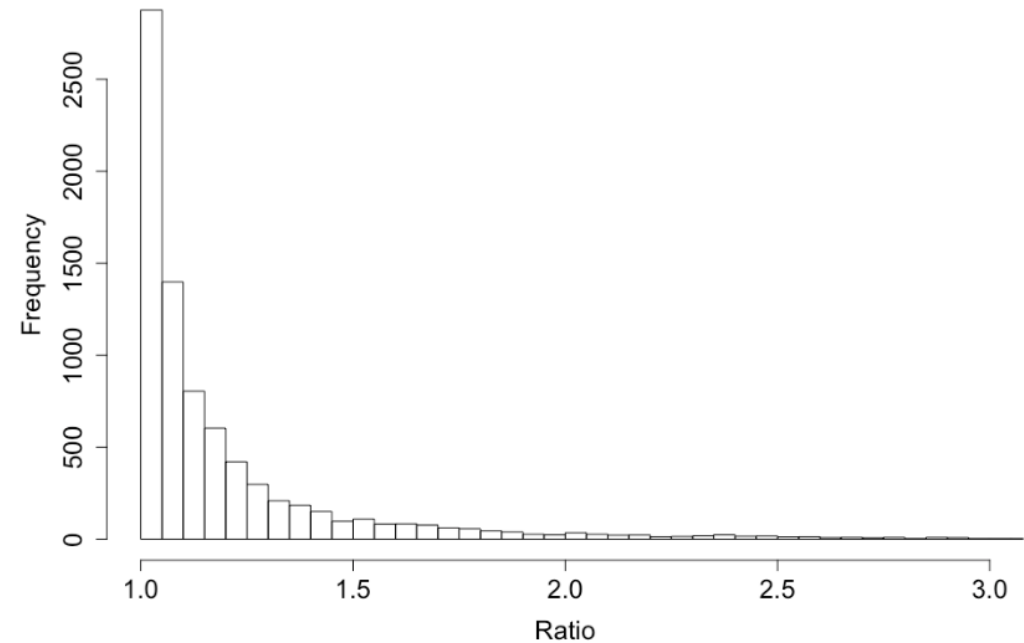


# Data analysis

## Weekly Operation Statistics



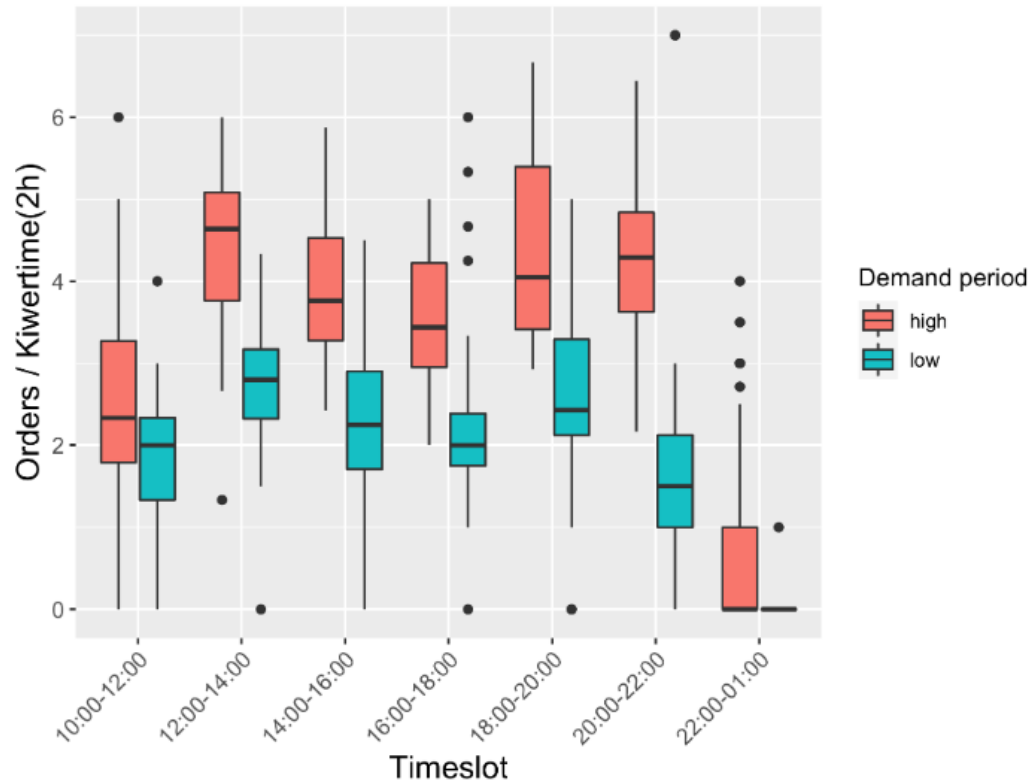
## Ratio between delivery route distance and client-restaurant distance



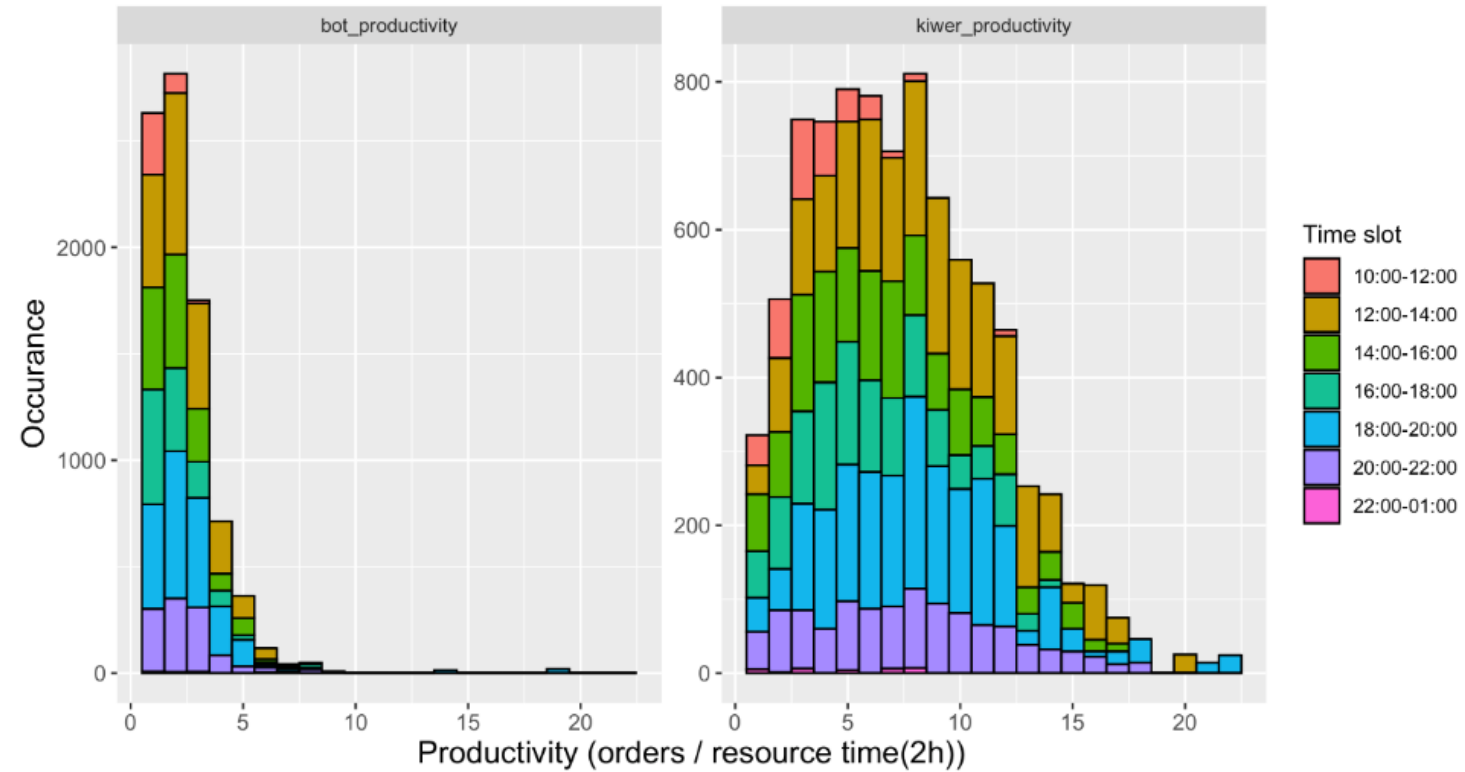


# Data analysis

## Productivity by demand periods

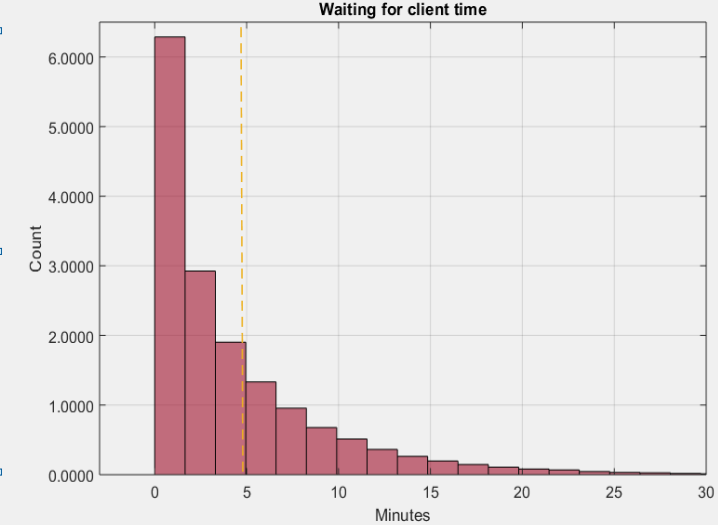
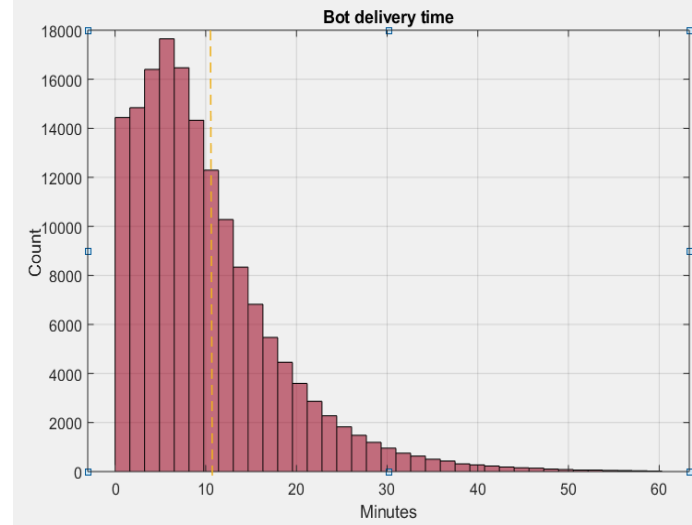
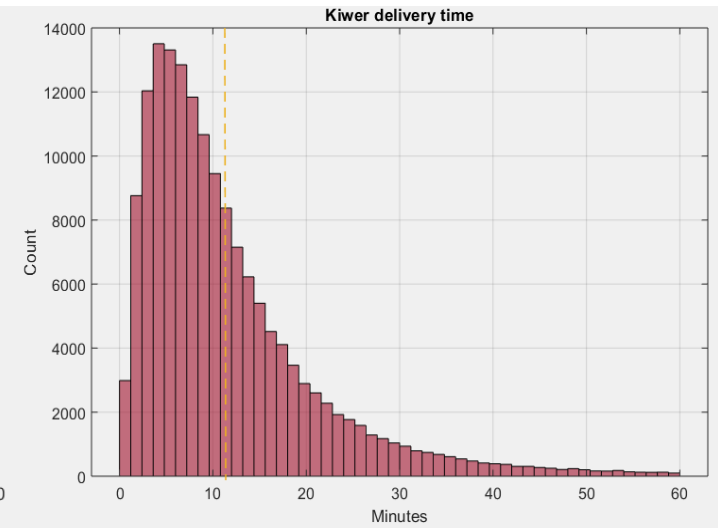
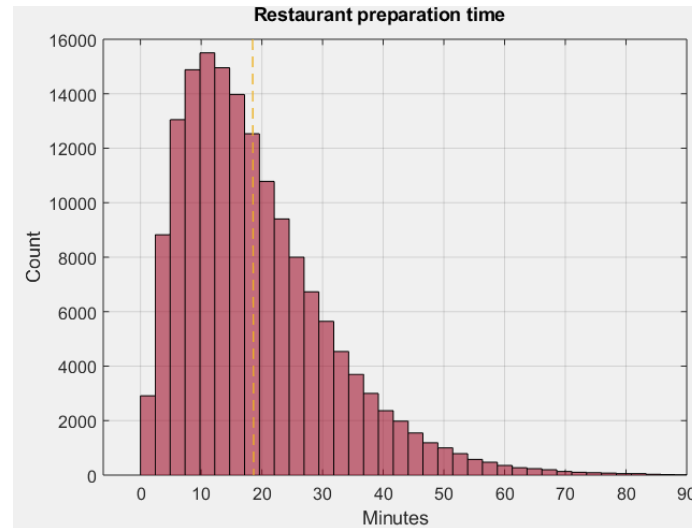


## Histogram of Bot & Kiwer Productivity



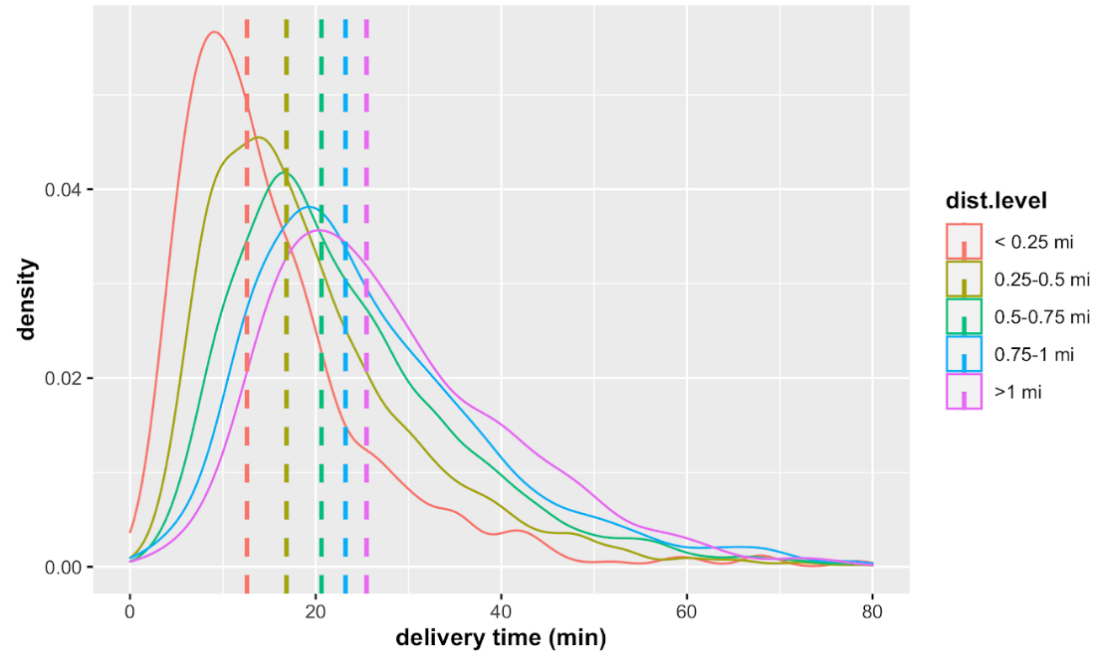
# Semi-autonomous food delivery

- Raw data: ~ 16,000 orders
- Total delivery
  - Avg. time ~45 mins
- Restaurant preparation
  - Avg. time ~19 mins (42%)
  - From when an order is placed in the app until the kiwer receives the order
- Kiwer delivery
  - Avg. time ~11 mins (24%)
- ADR delivery
  - Avg. time ~10 mins (22%)
- ADR waiting for the client
  - Avg. time ~5 mins (11%)



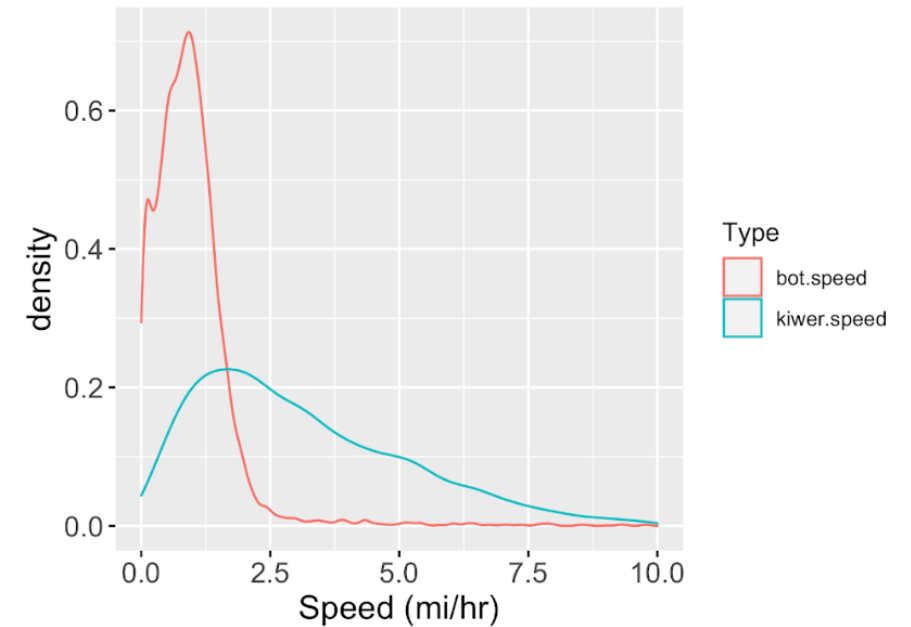
# Scalability & Operations

Distribution of delivery time with restaurant-client distance levels



- Delivery distance has an important effect on the system

Density plot of speed



- ADRs can travel faster but speeds are limited to avoid incidents and for better control





# Simulation Model



# Results of Monte-Carlo Simulation

- Validation of simulation results for key parameters

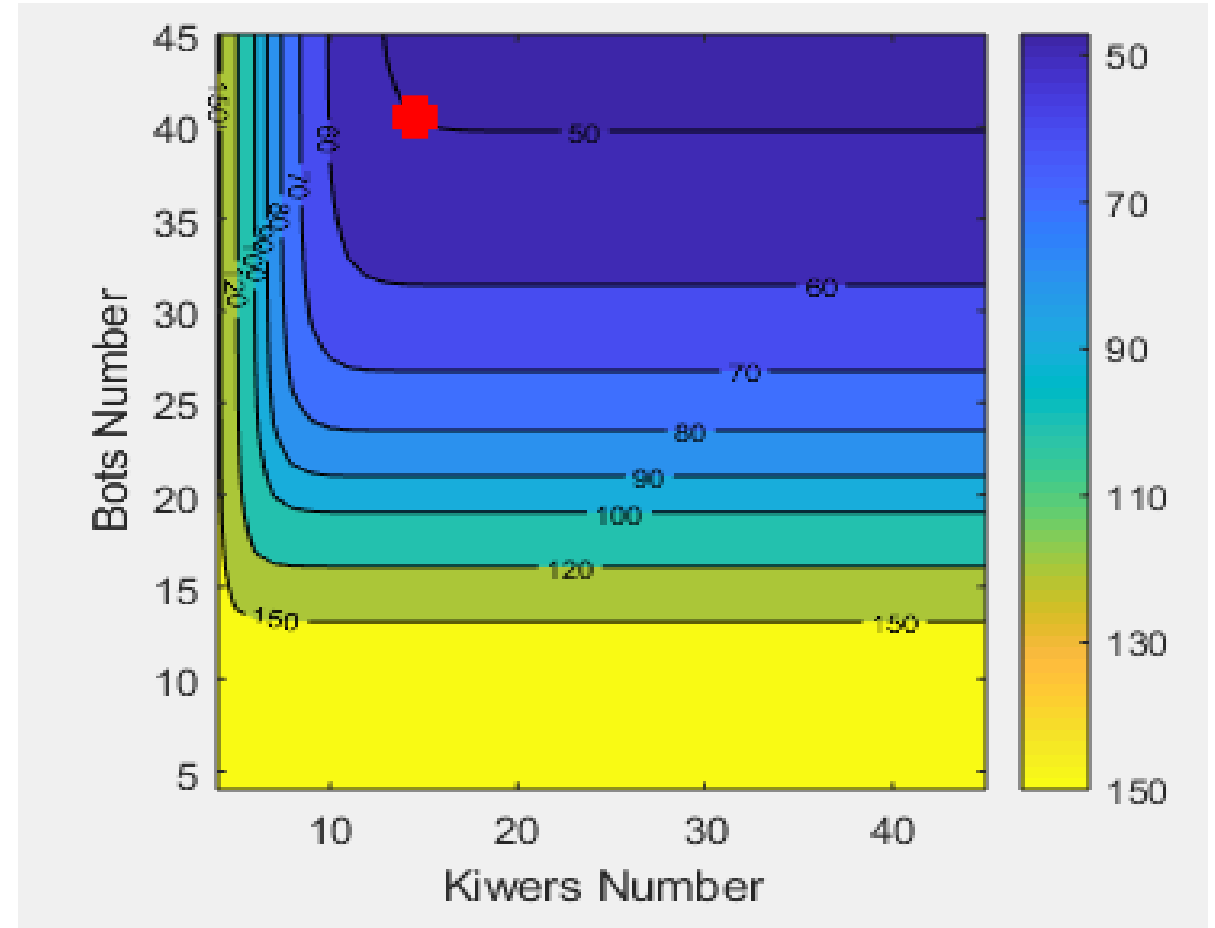
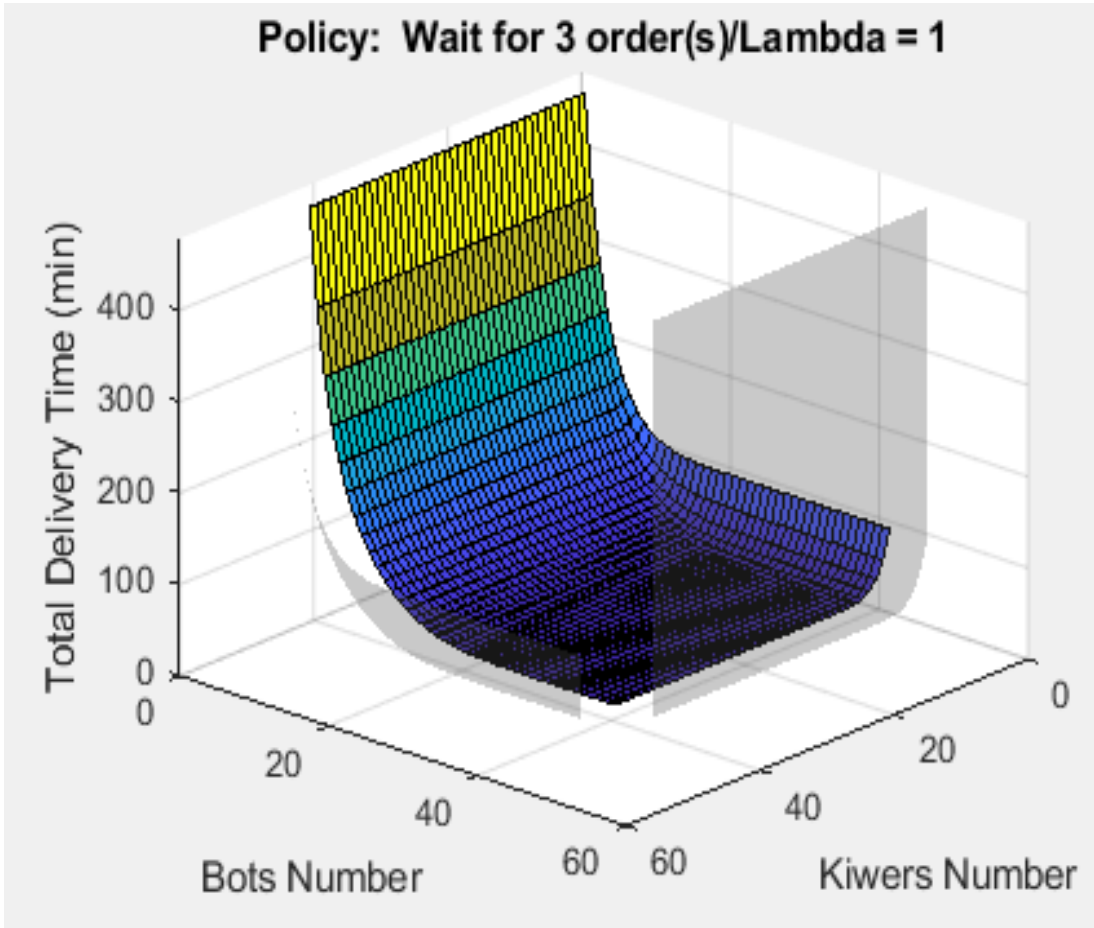
Variable	$\frac{1}{n} \sum x_n$	$\mu$	Rel. Error	P-Value*	Dist. Fit	Parameters	Log-Likelihood
<i>Avg Biker Speed</i>	3.416	3.420	-0.132%	0.471	<i>Gamma</i>	K=2.352, $\theta$ =1.453	-6.686E+05
<i>Avg Bot Speed</i>	0.985	1.020	-3.431%	1.22E-08	<i>Triangular</i>	a=0.052, c=0.821, d=0.239	-6.146E+05
<i>Avg Bot Proportion</i>	0.306	0.307	-0.520%	NA	NA	NA	NA
<i>Avg Bot Delivery Time</i>	10.202	10.221	-0.188%	0.408	<i>Gamma</i>	K=1.514, $\theta$ =6.749	-1.048E+06
<i>Avg Biker Delivery Time</i>	10.815	10.807	0.077%	0.741	<i>Gamma</i>	K=1.501, $\theta$ =7.196	-1.066E+06
<i>Avg Restaurant Prep. Time</i>	19.142	19.079	0.329%	0.071	<i>Gamma</i>	K=2.338, $\theta$ =8.157	-1.210E+06
<i>Avg Waiting for client Time</i>	4.317	4.330	-0.300%	0.375	<i>Gamma</i>	K=0.700, $\theta$ =6.180	-7.728E+05
<i>Avg Delivery Time</i>	44.476	44.438	0.086%	0.446	<i>Gamma</i>	K=6.218, $\theta$ =7.146	-1.356E+06

\* Z-test P-Value; k: Shape;  $\theta$ : Scale; a=lower bound; c=mode; d=upper bound.



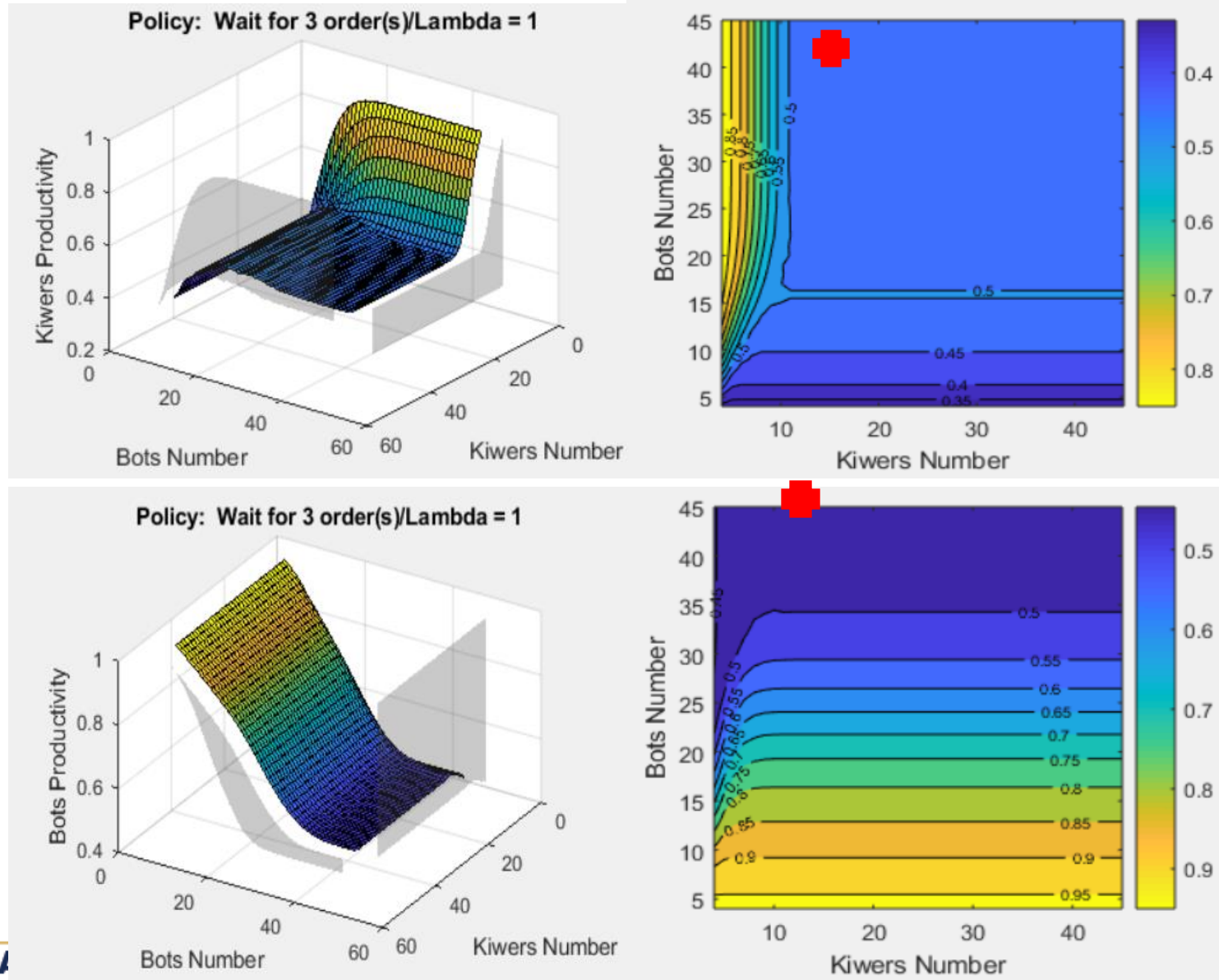
# Impact of demand levels on delivery times

Policy: Wait for 3 order(s)/ $\Lambda = 1$



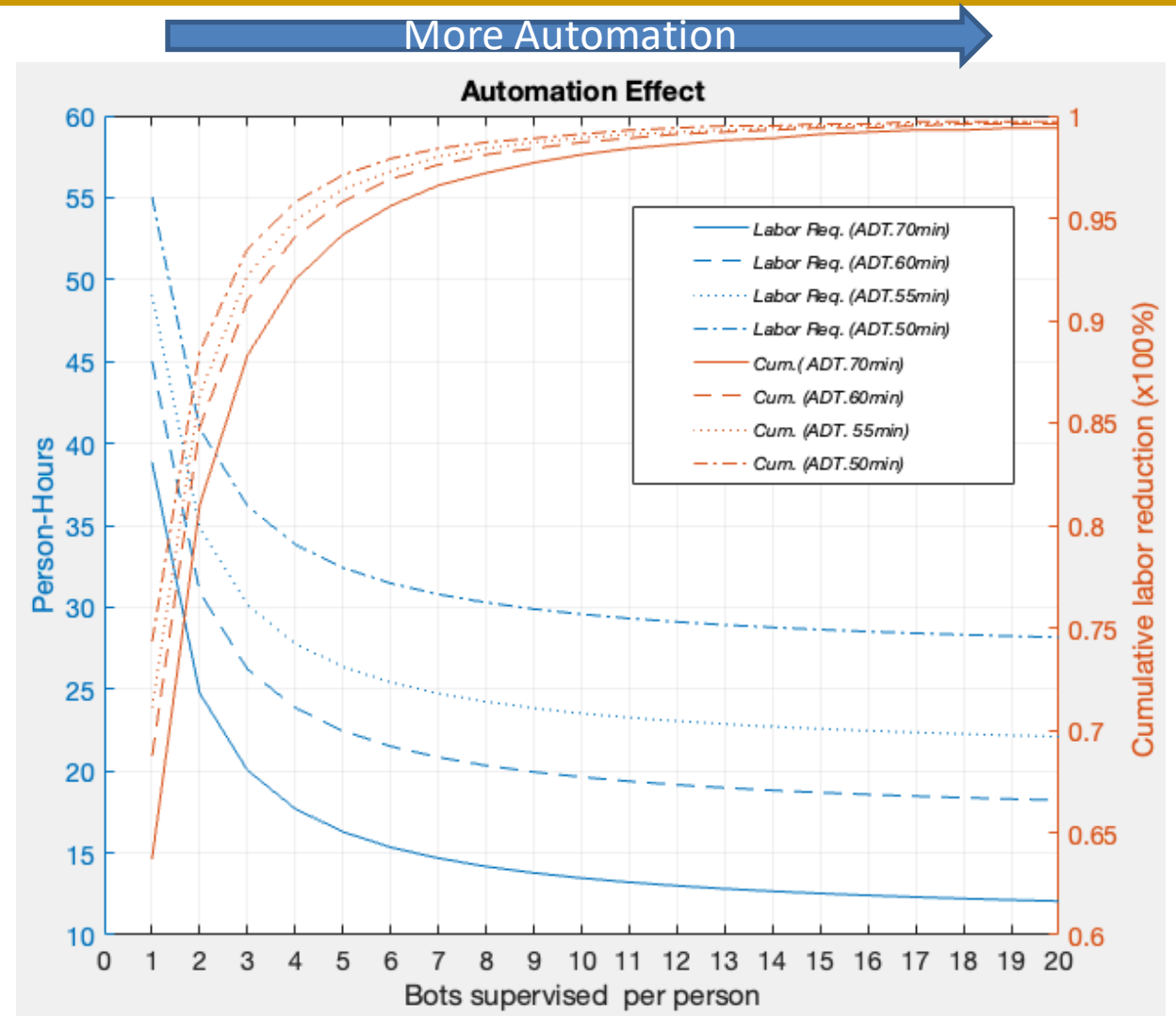


# Impact of demand levels on productivity



# Impact of automation on the system performance

- Required Person-Hours includes labor of Kiwers (bikers) + supervisors
- Robots capable of making a greater number of correct decisions require a higher level of automation
- Supervisors must reason decisions in situations that are unknown to the ADRs.
- Full automation may not be cost-efficient; supervise more than 6 robots reduce less than 6% of labor

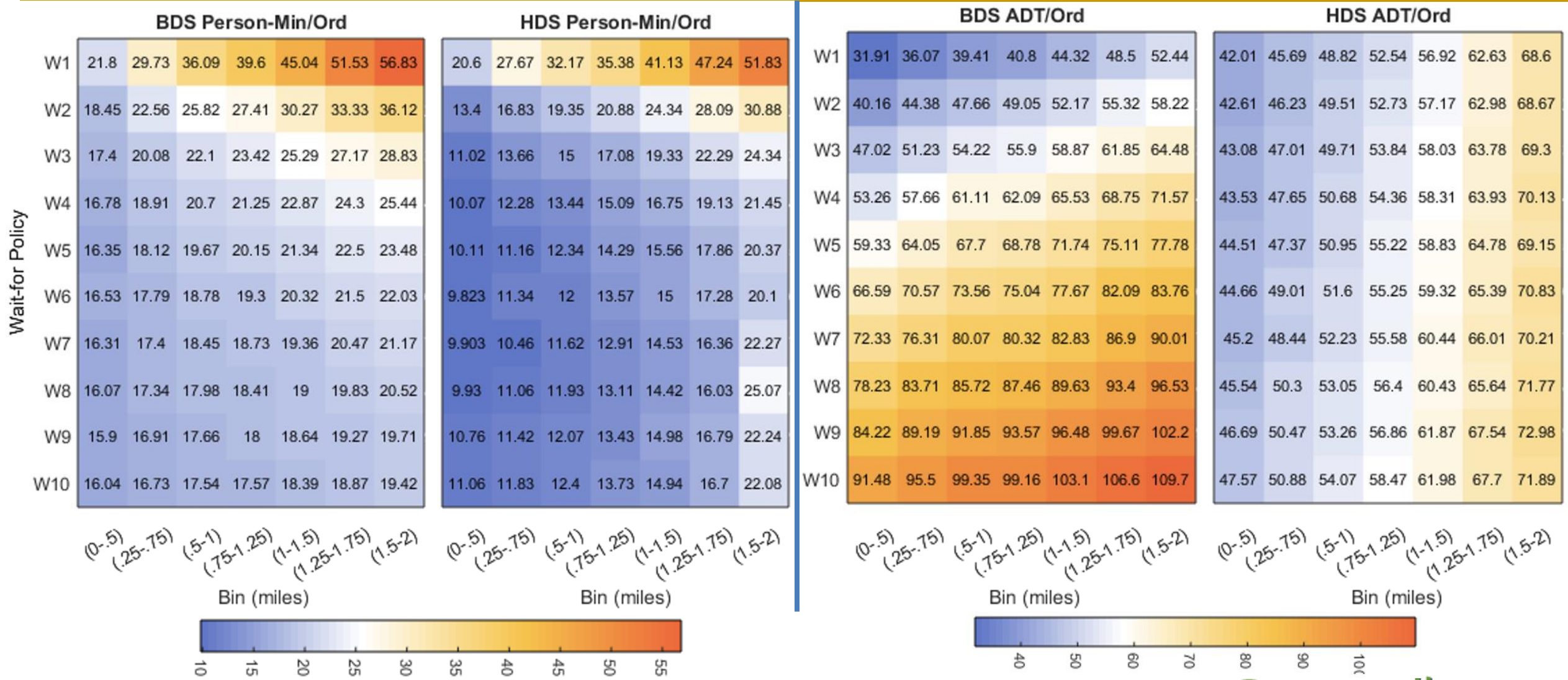


# Strategies to improve the system: Dispatch policies





# Decision support plots for different Wait-for policies



# Summary of Wait-for policies impacts on the HDS

	<i>10% time/35% labor red.</i>		<i>5% time/30% labor red.</i>		<i>Max. labor red.</i>		<i>Max. time red.</i>	
	ADT	Avg. Labor	ADT	Avg. Labor	ADT	Avg. Labor	ADT	Avg. Labor
<i>Net Value</i>	39.84	11.48	42.17	12.46	45.72	10.32	38.63	27.05
<i>% Change*</i>	-10.33%	-36.04%	-5.09%	-30.58%	2.90%	-42.51%	-13.05%	50.70%

\* Relative change with respect to the base case



# Summary of Findings



# Findings: efficiencies/inefficiencies

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- **Times:**

- Restaurant preparation time + Client picking/collection time ~53 % of delivery time;
- Delivery time ~45 minutes within 1.25 miles and 56.29 miles within 2 miles
- When service time and labor requirements are equally valued, the BDS is 5% faster than the HDS, but the latter requires 42% less labor

- **Market coverage:**

- About a 1 – 1.5 mile radius (times are significantly larger after the 1.5 mile distance)
- Spatial (dis) aggregation of demand affects resource requirements in 3-4x
- Kiwers traveling ~2/3 of distances (about double the speed)

- **Human-hours of hybrid model:**

- Fully ADRs vs. No automation of “DRs” can reduce human-hours requirements by 45-65%
- Even in low to mid automation levels, remote supervision can bring significant reductions in costs







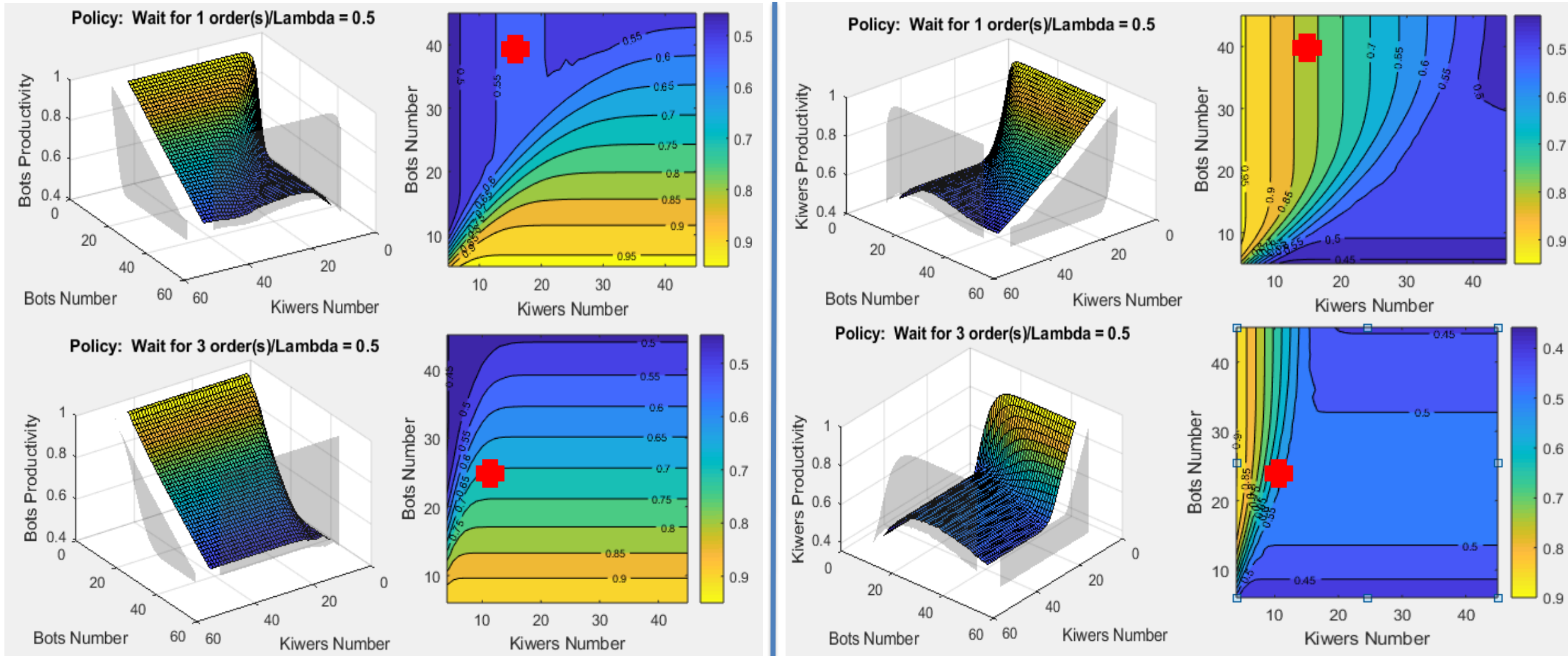
*Any questions? Please contact:*

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# Impact of dispatching policy on productivity

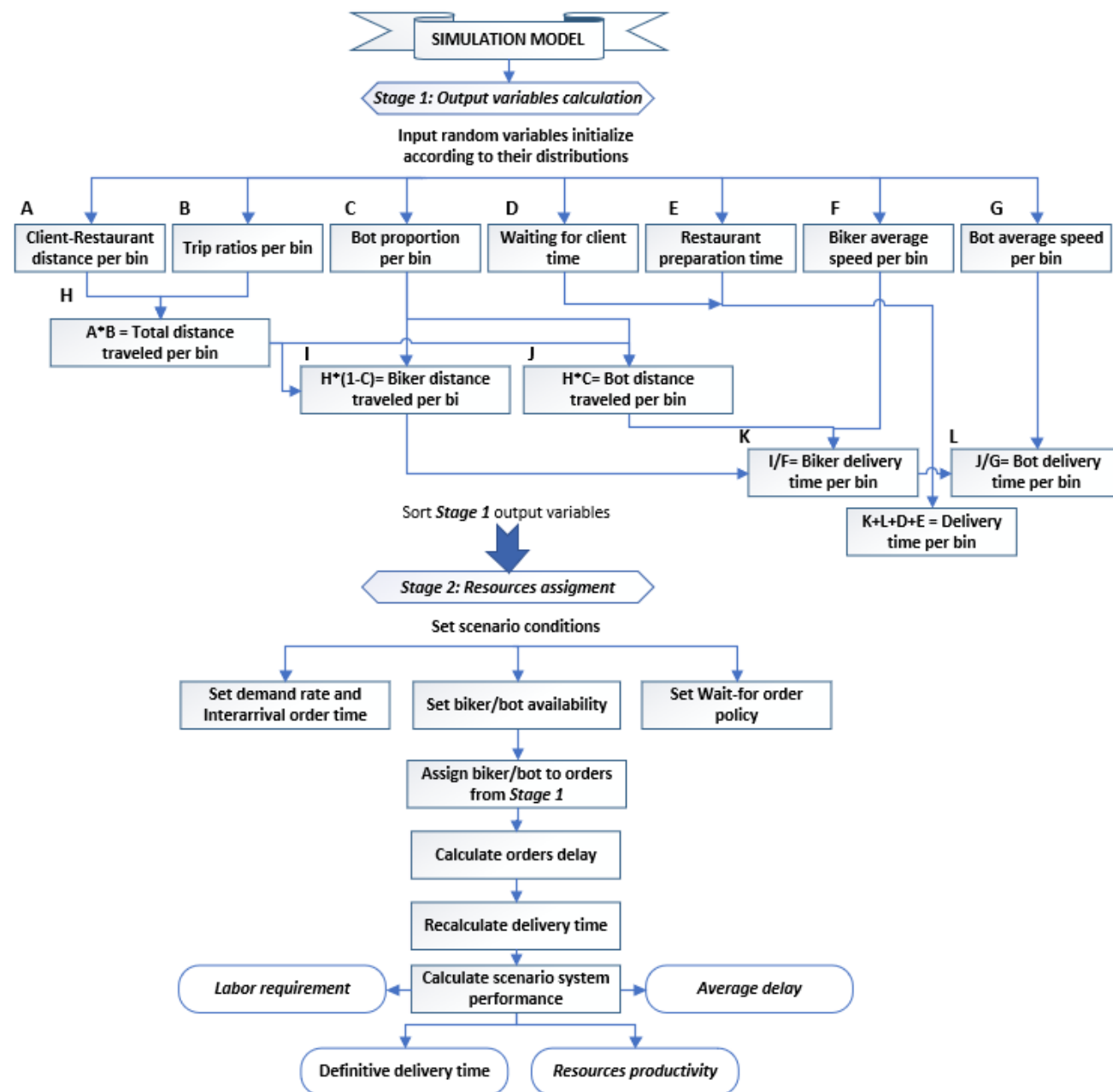


# Potential improvements

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- Improvements:
  - Network design (multimodal, hubs)
  - Waiting/dispatch policies
  - Repositioning
  - Cluster evaluation (staging and transfer areas)
  - Decisions on Kiwer/ADR delivery split
- Impacts:
  - Potential traffic delays/conflicts with other curb users
  - Jobs
  - Requires transfer locations







# Next Steps





# Potential next steps

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- Spatial and network modeling
- Multi-objective: Costs, labor, time, emissions, energy consumption, etc.
  - Time windows
  - Cluster locations
  - Backbone design (modes)
  - Dynamic demand/dispatching
- Efficient system deployment and operation methodology
- Traffic and sidewalk operation/policies
  - Intersection and sidewalk conflicts

